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January 31, 2019

Marshall High School  
Rodney Hale, Board President  
Sent Via Electronic Mail

RE: Performance of Marshall High School

Dear Mr. Hale,

As recommended as a best practice in the sponsor evaluation, we would like to take this opportunity to provide you with an annual update of your school's overall performance. Included with this letter are two spreadsheets detailing the overall fiscal, organizational and operational, legal and academic compliance of all schools sponsored by St. Aloysius over the last three years updated with the 2017-2018 school year results.

If your school does not meet in any area, this is an area for improvement, and it will be evaluated during the next review period. For all areas where your school exceeds, this is an area of strength for your school and we commend the school's fiscal and organizational and operational performance.

Academically, any area in which your school scores Does Not Meet on the Local Report Card is noted as an area for improvement and interventions have been required through our 6.4b intervention reporting process. If this is your school's first year of operation, your school's overall fiscal, organizational and operational, legal and academic compliance is not noted.

Additionally, through our on-going technical assistance, monitoring, and oversight that occurred in the 2017-2018 school year, we noted the following specific areas of strengths and areas for improvement. Based on our compliance reviews, on-site assistance reviews, special education reviews, college and career readiness reviews, and monthly fiscal reviews, we have noted the following:

**Areas for Improvement:**

- Deconstruction of the standards and alignment to the Evidence Tables
- Paper trail of services provided to students identified as at-risk

**Areas of Strength:**

- Enrollment
- Net Income
- OTES and Resident Educator Program
- Differentiated instructional program for nonfiction reading
- Industry credentialing offerings
- Overall compliance with required policies

The box marked below explains the current status of your school based on the results of the most recent Local Report Card released in September 2018.

- Your school has been deemed “at risk for closure” by the Ohio Department of Education and is at risk of falling subject to the statutory automatic closure law. If your school does not improve based on the 2018-2019 local report card, it may be forced to close by statute.
- Your school currently would not qualify for renewal based on local report card data as it has not received a Meets in any local report card measure. Data from the 2018-2019 report cards released in September 2019 will be assessed to determine if your school is eligible for renewal in 2020.
- Your school could still qualify for renewal if it performs better than or equal to at least 3 of the 5 comparison schools listed in the charter contract. Data from the 2018-2019 report cards released in September 2019 will be assessed to determine if your school has performed better than or equal to at least 3 of the 5 comparison schools listed in the charter contract.
- We believe if you continue to improve academically and maintain strong fiscal and operational compliance, your school may be eligible for renewal at the end of your current charter agreement on June 30, 2023.

Thank you for being part of the St. Aloysius cohort of schools. We look forward to continuing our partnership in the years to come.

Sincerely,



David L. Cash, Jr., President  
On behalf of St. Aloysius

cc: Pam Shannon, Executive Director, St. Aloysius  
Robert McIntosh, Governing Authority Member  
Dana Calhoun, Governing Authority Member  
Amy Clay, Governing Authority Member  
Nicole Barnes, Governing Authority Member  
H. Fredrick Shuemaker, Governing Authority Member  
Becky Scheiman, Board Counsel  
Chuck Hall, School Leader  
Maureen Businger, Oakmont Education Group  
Karen Wachter, Oakmont Education Group



## St. Aloysius 2018-2019 Compliance

Schools	Academic Performance	Fiscal Performance	Organization and Operation	Legal Compliance	Comments
Akros Middle School	Meets	Meets	Meets	Meets	School was substantially compliant but received a Corrective Action Plan for failing to approve five-year forecast and annual budget in a timely manner.
Bella Academy of Excellence	Meets	Meets	Exceeds	Meets	
Broadway Academy	Meets	Meets	Exceeds	Meets	
Cliff Park High School	Meets	Exceeds	Exceeds	Meets	
Colonial Prep Academy	Does Not Meet	Meets	Does Not Meet	Meets	School was non-renewed for FY18-19 for academic performance. The school also received a Corrective Action Plan for failing to submit disclosure statements for board members.
Cornerstone Academy	Meets	Meets	Meets	Meets	School was substantially compliant except that they received a Corrective Action Plan for failing to submit the management company evaluation on time.
East Preparatory Academy	Meets	Meets	Does Not Meet	Meets	School received a Corrective Action Plan for failing to provide documentation that all board members completed required training and disclosure statements. The school also failed to submit the management company evaluation on time.
Euclid Preparatory Academy	N/A*	Meets	Does Not Meet	Meets	*School's 1st year of operation and academics are not rated until after year 1. This school received a Corrective Action Plan for failing to submit documentation that all board members completed required board training and the board dropped below the statutorily required 5 members.
Everest High School	Meets	Meets	Exceeds	Meets	
Franklinton Preparatory Academy	Meets	Meets	Meets	Meets	
Green Inspiration Academy	Meets	Meets	Does Not Meet	Meets	School received a Corrective Action Plan because they failed to submit documentation confirming that all board members completed disclosure statements and they also received a non-compliance finding in Indicator 11: Special Education.
Groveport Community School	Does Not Meet	Meets	Exceeds	Meets	School was placed on Academic Probation per Attachment 6.4b of the charter contract.
Harrisburg Pike Community School	Meets	Exceeds	Exceeds	Meets	
Harvard Avenue Performance Academy	Meets	Exceeds	Exceeds	Meets	
Hope Academy Northcoast Campus	Meets	Meets	Exceeds	Meets	
Invictus High School	Meets	Exceeds	Exceeds	Meets	
Kids Care Elementary	N/A*	Does Not Meet	Does Not Meet	Meets	*School's 1st year of operation and academics are not rated until after year 1. This School was placed on Probation for low enrollment.
Klepinger Community School	Meets	Meets	Meets	Meets	School was substantially compliant but received a corrective action plan for falling below the statutorily required 5 board members.
Lake Erie International High School	Meets	Exceeds	Meets	Meets	School was substantially compliant but received a Corrective Action Plan for failing to submit management company evaluation on time.
Liberty High School	N/A*	Meets	Exceeds	Meets	*School's 1st year of operation and academics are not rated until after year 1.
Life Skills Center of Columbus North	Meets	Exceeds	Exceeds	Meets	
Life Skills Center of Columbus Southeast	Meets	Meets	Exceeds	Meets	
Life Skills Center of Dayton	Meets	Exceeds	Exceeds	Meets	
Life Skills Center of Elyria	Meets	Meets	Exceeds	Meets	
Life Skills Center of Northeast Ohio	Meets	Exceeds	Exceeds	Meets	
Life Skills Ctr of Cincinnati	Meets	Exceeds	Exceeds	Meets	
Life Skills Ctr of Youngstown	Does Not Meet	Does Not Meet	Exceeds	Meets	School was non-renewed for FY18-19 for academic and fiscal performance.
Life Skills High School of Cleveland	Does Not Meet	Does Not Meet	Does Not Meet	Meets	School was non-renewed for FY18-19 for academic and fiscal performance. They also received a Corrective Action Plan for failing to submit documentation that all board members completed disclosure statements and required board training.
Lincoln Prep Academy	Does Not Meet	Exceeds	Does Not Meet	Meets	School was non-renewed for academic performance. They also received a Corrective Action Plan for failing to provide documentation that all board members completed required board training and disclosure statements. Also, for failing to submit the management company evaluation on time.

Schools	Academic Performance	Fiscal Performance	Organization and Operation	Legal Compliance	Comments
Lorain Preparatory Academy	Meets	Meets	Exceeds	Meets	
Madison Avenue School of Arts	Meets	Meets	Exceeds	Meets	
Madisonville SMART Elementary	Meets	Does Not Meet	Does not meet	Meets	School was placed on Probation for continued low enrollment and increasing debt. School received a Corrective Action Plan for failing to submit the management company evaluation on time.
Marshall High School	Meets	Exceeds	Exceeds	Meets	
Middlebury Academy	Does Not Meet	Does Not Meet	Exceeds	Meets	School was placed on Academic Probation per Attachment 6.4b of the charter contract. School received a Corrective Action Plan based on finances and low enrollment.
Monroe Preparatory Academy	Meets	Does Not Meet	Exceeds	Meets	School received a Corrective Action Plan for finances and low enrollment.
Mound Street Health Careers	Meets	Meets	Exceeds	Meets	
Mound Street IT Careers	Meets	Meets	Exceeds	Meets	
Mound Street Military Careers	Meets	Meets	Exceeds	Meets	
Newbridge Math & Reading Preparatory Academy	Does Not Meet	Exceeds	Does Not Meet	Meets	School was non-renewed for FY18-19 for academic performance. The school also received a Corrective Action Plan for failure to complete required board training and disclosure statements.
Orchard Park Academy	N/A*	Does Not Meet	Does Not Meet	Does Not Meet	*School's 1st year of operation and academics are not rated until after year 1. School was placed on Probation for low enrollment, lack of certified teachers and failure to submit a safety plan on time.
Patriot Preparatory Academy	Meets	Exceeds	Exceeds	Meets	
River Gate High School	Meets	Exceeds	Exceeds	Meets	
South Columbus Preparatory Academy	N/A*	Does Not Meet	Exceeds	Meets	*School's 1st year of operation and academics are not rated until after year 1. School was placed on Probation for low enrollment.
Southwest Ohio Preparatory	N/A*	Meets	Meets	Meets	*School's 1st year of operation and academics are not rated until after year 1. This School was substantially compliant but received a Corrective Action Plan for failing to maintain the contractually required student/teacher ratio.
STAR Academy of Toledo	Meets	Does Not Meet	Does Not Meet	Meets	The board was below the statutorily required minimum of 5 members. School received a Corrective Action Plan for financial losses, declining enrollment and increasing debt.
Sullivant Avenue Community School	Meets	Meets	Exceeds	Meets	
The Capella Institute	Does Not Meet	Does Not Meet	Does Not Meet	Meets	School was non-renewed for FY18-19 for academic and fiscal performance. They also received a Corrective Action Plan for failing to submit documentation that all board members completed required board training and disclosure statements.
The Edge Academy	Meets	Meets	Meets	Meets	School was substantially compliant but received a Corrective Action Plan for failing to approve five-year forecast and annual budget in a timely manner.
The Haley School	Does Not Meet	Meets	Does Not Meet	Does Not Meet	This school was non-renewed for FY18-19 for academic performance. The school also received a Corrective Action Plan for failure to complete required board training and disclosure statements. They were placed on probation for not responding to a corrective action plan to address several compliance items.
Towpath Trail High School	Meets	Meets	Exceeds	Meets	
West Preparatory Academy	Does Not Meet	Meets	Exceeds	Meets	School was placed on Academic Probation per Attachment 6.4b of the charter contract.
Wright Preparatory Academy aka East Branch	Meets	Meets	Does Not Meet	Meets	School received a Corrective Action Plan for failing to submit documentation that all board members completed disclosure statements.
Zenith Academy East	Meets	Meets	Exceeds	Meets	School was substantially compliant but received a Corrective Action Plan for failing to pass appropriate transportation policies.
Zenith Academy West	Meets	Meets	Exceeds	Meets	



# St. Aloysius 2017-2018 School Performance Data

SCHOOLS	SCHOOL GRADE	K-3 LITERACY			AMOs			VALUE ADDED*			PERFORMANCE INDEX**			PERFORMANCE/ INTERVENTIONS
	2018	2015-2016	2016-2017	2017-2018	2015-2016	2016-2017	2017-2018	2015-2016	2016-2017	2017-2018	2015-2016	2016-2017	2017-2018	
Akros Middle School	D	NR	NR	NR	F	F	D	F	F	D	58.6	59.5	62.8	Year 2
Bella Academy of Excellence	D	F	C	C	F	F	F	A	A	B	64.5	73.3	68.4	Year 3
Broadway Academy	C	F	D	F	F	F	B	A	C	B	44.6	39.3	61.9	Year 3
Colonial Preparatory Academy	D	F	D	C	F	F	F	F	F	F	46.5	56.5	50.1	School closed end of FY2018 for academics
Cornerstone Academy	B	NR	D	B	F	F	A	A	B	B	87.5	90.9	91.8	Year 1
East Branch dba Wright Preparatory Academy	F	NO	D	F	NO	F	F	NO	F	F	NO	45.7	41.2	N/A
East Preparatory Academy	F	F	C	C	F	F	F	C	D	F	55.6	62.4	59.9	Year 1
Edge Academy, The	D	NR	NR	D	F	F	F	F	F	F	66	68.7	63.4	Year 2
Euclid Preparatory School	F	NO	NO	F	NO	NO	F	NO	NO	F	NO	NO	50.7	N/A
Franklinton Preparatory Academy	F	NR	NR	NR	NR	NR	F	C	F	F	55.8	40.5	54.1	Year 1
Green Inspiration Academy	C	F	C	D	F	F	B	A	B	B	54.9	55.4	58.4	Year 2
Groveport Community School	D	F	C	D	F	F	D	A	B	B	65.9	71.4	69.5	Year 4+ Academic Probation
Haley School, The	F	D	A	NR	F	F	F	F	F	F	60.2	58.1	42.4	School closed end of FY2018 for academics
Harrisburg Pike Community School	F	F	D	D	F	F	F	A	F	F	69.8	54	46.7	Year 2
Harvard Avenue Community School	D	F	F	D	F	F	B	F	F	D	42.2	45.9	60.1	Year 1
Hope Academy Northcoast Campus	C	F	D	D	F	F	B	A	A	B	51	48	53.2	Year 2
Kids Care Elementary	A	NO	NO	NR	NO	NO	NR	NO	NO	NR	NO	NO	0.0	N/A
Klepinger Community School	C	F	D	D	F	F	B	A	A	A	65.1	63.3	70.3	Year 3
Lincoln Preparatory Academy	F	F	D	D	F	F	F	F	F	F	56.8	54.2	53.4	School closed end of FY2018 for academics
Lorain Preparatory Academy	F	F	F	F	F	F	F	C	F	D	66.4	66.4	66.2	Year 2
Madison Avenue School of Arts	D	F	C	D	F	F	F	F	C	C	48.8	60.9	60.0	Year 3
Madisonville SMART Elementary	D	F	F	C	F	F	B	F	F	F	50.4	55.6	69.0	Year 1
Middlebury Academy	D	F	D	D	F	F	B	F	F	F	46.3	46.2	53.0	Year 4 + Academic Probation
Monroe Preparatory Academy	F	A	A	F	NR	NR	F	NR	NR	C	NR	NR	59.0	N/A
Newbridge Math & Reading Prep Academy	F	F	D	F	F	F	F	F	F	F	45.4	44	44.8	School closed end of FY2018 for academics
Orchard Park Academy	F	NO	NO	NR	NO	NO	NR	NO	NO	NR	NO	NO	51.6	N/A
Patriot Preparatory Academy	D	NR	A	F	F	F	C	F	F	D	55.5	61.2	76.2	N/A
South Columbus Preparatory Academy	B	NO	NO	NR	NO	NO	NR	NO	NO	A	NO	NO	96.5	N/A
Southwest Ohio Preparatory School	F	NO	NO	F	NO	NO	F	NO	NO	F	NO	NO	49.8	N/A
STAR Academy of Toledo	D	F	D	D	F	F	F	C	D	C	52.7	49.5	56.4	N/A
Sullivant Avenue Community School	C	F	D	B	F	F	D	F	D	C	56.5	59.6	65.3	Year 2
West Preparatory Academy	D	F	C	C	F	F	C	F	F	D	53	53.2	62.4	Year 4 + Academic Probation
Zenith Academy East	D	NR	NR	C	F	F	F	C	F	F	63.2	62.1	65.1	Year 2
Zenith Academy West	D	NR	NR	NR	F	F	F	D	C	B	54.3	54.7	57.8	N/A

NC - Not Calculated NO - Not Open NR - Not Rated

\* - Value -Added is calculated using a 5 letter grade score (A-F) based on expected student growth. If students made more than expected growth, the Value Added grade is A or B. Expected growth gives the school a C and less than expected growth results in a D or F on the Value Added measure.

\*\* - The Performance Index measures the achievement of every student. Schools receive points for every student's level of achievement. The higher the student's level, the more points the school earns.



# St. Aloysius 2017-2018 School Performance Data

DROP OUT RECOVERY SCHOOLS	AMOs			GRAD RATE (2016-2017)					TEST PASSAGE			SCHOOL RATING	PERFORMANCE/ INTERVENTIONS
	2015-2016	2016-2017	2017-2018	4 YEAR	5 YEAR	6 YEAR	7 YEAR	8 YEAR	2015-2016	2016-2017	2017-2018	2017-2018	
Capella Institute, The	0.00%	12.9%	17.3%	13.8%	17.1%	2.2%	4.0%	15.6%	41.7%	27.3%	0.0%	Does Not Meet Standards	School closed end of FY2018 for academics
Cliff Park High School	1.10%	32.6%	0.0%	12.5%	18.1%	20.0%	17.1%	25.0%	40.0%	61.3%	35.5%	Meets Standards	Year 1
Everest High School	54.80%		95.0%	60.4%	48.3%	61.1%	60.7%	74.6%	68.4%		NC	Meets Standards	N/A
Invictus High School	0.00%	18.3%	61.7%	11.8%	18.0%	14.1%	18.4%	12.3%	64.7%	54.8%	20.4%	Meets Standards	Year 1
Lake Erie International High School	1.70%	66.3%	25.1%	10.2%	12.2%	13.8%	18.6%	6.6%	46.9%	60.0%	48.6%	Meets Standards	Year 1
Liberty High School	NO	NO	NC	NC	NC	NC	NC	NC	NO	NO	NC	Meets Standards	N/A
Life Skills Center of Cincinnati	0.20%	6.5%	0.0%	12.4%	17.0%	19.1%	9.4%	12.6%	56.3%	57.1%	26.3%	Does Not Meet Standards	Year 2
Life Skills Center of Columbus North	0.00%	27.7%	0.0%	13.5%	21.3%	13.9%	12.4%	14.5%	58.3%	53.7%	28.1%	Meets Standards	Year 1
Life Skills Center of Columbus Southeast	0.00%	6.0%	6.0%	7.5%	10.5%	20.4%	15.8%	15.1%	53.8%	NR	38.5%	Meets Standards	N/A
Life Skills Center of Dayton	66.70%	3.3%	1.7%	1.9%	7.3%	6.5%	17.5%	21.0%	57.1%	60.0%	23.1%	Meets Standards	Year 1
Life Skills Center of Elyria	0.00%	6.1%	0.0%	2.7%	10.4%	10.9%	11.6%	10.0%	NR	NR	54.5%	Does Not Meet Standards	Year 2
Life Skills Center of Northeast Ohio	1.20%	2.4%	46.2%	8.3%	6.5%	5.3%	7.0%	2.5%	NR	26.7%	30.0%	Meets Standards	School was suspended for the FY2018 school year
Life Skills Center of Youngstown	1.10%	3.4%	0.0%	1.8%	5.1%	7.8%	13.6%	14.5%	NR	NR	21.4%	Does Not Meet Standards	School closed end of FY2018 for academics
Life Skills High School of Cleveland	0.00%	0.0%	7.0%	4.3%	5.9%	19.7%	17.1%	15.4%	33.3%	50.0%	36.4%	Meets Standards	School closed end of FY2018 for academics
Marshall High School	0.10%	42.0%	42.1%	12.4%	13.5%	28.8%	29.2%	29.8%	58.8%	71.7%	42.2%	Exceeds Standards	Year 1
Mound Street Health Careers	0.30%	3.7%	66.7%	17.6%	15.4%	13.2%	10.8%	27.4%	NR	80.0%	NC	Meets Standards	School merged end of FY2018
Mound Street IT Careers	0.00%	NR	0.0%	12.5%	6.5%	12.3%	16.2%	26.5%	NR	NR	NC	Meets Standards	School merged end of FY2018
Mound Street Military Careers	NR	NR	0.0%	11.1%	10.7%	13.6%	17.0%	22.2%	NR	NR	NC	Does Not Meet Standards	N/A
River Gate High School	0.90%	50.0%	0.0%	2.3%	3.4%	8.1%	8.1%	14.0%	NR	66.7%	45.8%	Does Not Meet Standards	N/A
Towpath Trail High School	1.10%	65.8%	18.3%	12.8%	13.4%	12.3%	19.4%	22.8%	40.4%	57.4%	61.9%	Meets Standards	Year 1

NC - Not Calculated    NO - Open    NR - Not Rated